



Templeton Bulletin

April 2007

Don Shepherd

Thursday, April 12, 2007

Don Shepherd, who was the College Bar Steward for eight years up to January 2000, died unexpectedly on Monday 2nd April. Don had for some time been suffering from emphysema. Having spent the whole of his career in the wine trade, Don had an extensive knowledge of wine, which in his quiet and modest manner he loved to share, offering advice concerning purchases of wine and selecting the wines for college events. His skill and knowledge was often noted and commented on by participants.

Henley Rowing Win

Wednesday, April 25, 2007

Michael Smets, Templeton DPhil student, represented Oxford University in the 2007 Henley Boat Races in the Lightweight Reserve Boat on 01 April. Unfortunately for the Oxford team, Cambridge University was unable to field a suitable competitor, so Oxford's Nephthys crew won by default after completing a time trial on Henley Reach. In extremely difficult conditions that threw a fierce headwind at the competing crews, the Nephthys win was the overture to an extremely successful day for Oxford, who took the Victor Ludorum trophy by winning four of the five races of the day

Marathon Fundraiser

Wednesday, April 25, 2007

College carpenter Edwin Starr reports that his step-daughter, Sharron, has raised over £600 (and rising) for the charity Breast Cancer Care through her sponsored run in the London Marathon on Sunday 22 April. Although conditions were not ideal (temperatures of over 20o C) Sharron and her husband completed the gruelling 26 mile course in an official time of 4 hours, 12 minutes and 55 seconds. Congratulations, Sharron!

Cambridge Doctoral Lecture

Wednesday, April 25, 2007

Doctoral student and Junior Dean, Maja Korica, gave a paper at the Judge Business School Spring Doctoral Conference on April 18-19 in Cambridge. Her paper (largely based on her previous Oxford Masters degree research) was entitled 'Knowing in Context: Interactions between the Organisational Environment and the Processes of Knowing in a Professional Service Firm'.

Maja opened her lecture by saying that her study 'began as all great travels do: with a new map in hand and an uncertain destination ahead. Namely, the research was motivated by two simple, yet persistently relevant questions. Firstly, what does knowing in practice actually look like? Secondly, how can we begin to find our way around the maze that is "organisational context" to understand its interaction with the processes of knowing in organisations? The relevance of both questions becomes more apparent when we note the flurry of academic attention dedicated to knowledge management in the previous decade.' She went to review existing literature before putting forward a new framework and research methodology. Finally she presented conclusions from a case study involving the consulting division of Insight, a firm specialising in geopolitical and macroeconomic issues.

She reports that the conference, which brought together students from Oxford, Cambridge and Warwick business schools, was 'a most useful and enjoyable experience'. For further details contact Maja at maja.korica@sbs.ox.ac.uk.

Oxford 'Sabbatical' for Alan Rugman

Wednesday, April 25, 2007

Associate Fellow Alan Rugman will be working in the College from 8 May to 31 July on a new book on 'Regional Aspects of Multi-nationality and Performance' to be published by Elsevier this summer. He will also be preparing a revised edition of the Oxford Handbook of International Business scheduled for publication in 2009. Originally published in 2000 following a conference sponsored by the College, the first edition of Handbook went on to enjoy significant sales success. Alan reports that the revised edition will include 28 chapters, six of them entirely new. Alan will be contactable in the temporary office that has been allocated to him in the basement of the East Wing.

College Alumni Attend New York Reception

Wednesday, April 25, 2007

Among the twenty-five attendees at a reception hosted by the Dean of the Saïd Business School, Professor Colin Mayer in New York on 22 March (following the larger Oxford University Reunion on 19 March), we were delighted that six of our MBA and Executive MBA alumni were able to be present. They were Samantha Bufton; Bill Byun, Sally Fan; Darlene Newman; Max Rutten; and Victor Zhiltsov.

Max, incidentally, recently contributed a fascinating feature to the Spring number of Templeton Views on his personal experiences as an art dealer and investment advisor and the value he derived from Oxford. During her MBA Darlene was awarded two Nautilus awards for her contributions to college life – for winning a rowing Blade in Torpids and for encouraging off-campus student involvement in Templeton events.

Looking back on her time at Templeton Darlene has written: 'I loved it – the warmth, the atmosphere, the way you are made to feel welcome as soon as you arrive. I think I felt much more connected to the other students than at an older more established college. There was so much more of a drive to make a success of things. And I want to continue and strengthen that kind of involvement in future, drawing on a college network and helping out in return'.

Miss Great Britain Crown for Templeton Student?

Thursday, April 26, 2007

Templeton Masters in Financial Economics (MFE) student Lois Day will represent Oxford in the Miss Great Britain Competition at London's Grosvenor House Hotel on 21 May. Fifty contestants will be taking part in the event, which will be compared by razor-tongued American comedienne Joan Rivers (watch out, Lois!).

Lois previously made it through to the finals of the Miss England competition last year: 'It was very exciting, so I decided that it would be fun to participate in Miss Great Britain as well. In order to do so I first had to apply online and then compete in the regional heats. I found out about two weeks ago that I had made it to the final fifty and would be representing Oxford.'

Lois reports that she is having 'a great time at Oxford. I was so happy to be accepted to do the Masters in Financial Economics, and although I've found the course challenging, it's very interesting. I also really appreciate the blend of nationalities that make up the MFE, having the opportunity to interact with students from 35 countries has greatly enhanced my learning experience. I am also very happy to have chosen Templeton as being the leading management college it suits my needs perfectly, and the social events have also been excellent.'

Looking ahead, she plans to work in the finance sector: 'I'm doing an internship in an investment bank in New York over the summer, so if I enjoy it I shall apply for a full-time position. I also plan on doing some travelling; in particular I'd like to spend some time in South America and Asia.'

Lois also, incidentally, was featured in a Mail on Sunday article, 'Miss GBsc', on 29 April. For more about the competitions visit <http://www.miss-gb.co.uk/index.asp> and <http://www.miss-england.co.uk/model/83.php>.

A Very English Dinner

Friday, April 27, 2007

The first College Dinner of Summer Term celebrated St George (the patron saint of England and legendary dragon-slayer, whose feast day is 23 April - fixed in perpetuity by church leaders meeting in Oxford in 1222 not long after the University itself was established). The menu included such traditional English delights, and in keeping with the occasion the Dean set a dinner table competition to identify what defines the English? The winners, each of whom won a bottle of champagne, were Stephane Girod ('Oxford and Cambridge') and Junior Dean, Maja Korica ('Weather and wellies').

Among the sixty-four attendees were: Barclay Fellows Stephen Barclay, Richard Greenhalgh and John Sanders; Honorary Fellow Uwe Kitzinger; Emeritus Fellow Keith Blois; the Dean Professor Michael Earl and his wife Alison; the Senior Tutor Ian Kessler; members of faculty Elizabeth Howard and Keith Ruddle; Administrative Fellows Dorothy Cooke and Glyn Pritchard; Associate Fellows Desmond Graves, Michael Kaser and Emyr Williams; visitors Nicoletta Occhiocupo and Mike Moynagh; and forty-three students, who included, in addition to the two prize-winners above, doctoral students Latchez Hristov, Michael Smets and Saliya Jayaratne.

Asian Retail Visit

Friday, April 27, 2007

Fellow in Retailing Elizabeth Howard visited Bangkok on 23–27 March in connection with preparations for the 4th Retailing in the Asia Pacific Conference, of which she is organiser and chair. In Bangkok Elizabeth met with Philip Hallinger, Acting Dean of the College of Management at Mahidol University, where the conference is being held on September 4–6, 2007.

She then went on to visit Hong Kong and neighbouring Jiangxi province (China's main manufacturing and export province) to view developments and meet figures in retailing there. 'I was astounded by what I saw there – the sheer growth and concentration of retail outlets' she comments. Elizabeth's host in Hong Kong was Professor Brian To, whom she met in 2005–6 while he was participating in the Oxford-HEC Coaching & Consulting for Change programme (which Elizabeth co-directs). Another very helpful contact was Professor Peter Fong of Hong Kong University, joint organiser of the Oxford HKU Senior Executive Leadership Programme.

Previous venues of the Asia Pacific Retail Conference have been Tokyo in March 2000, Beijing in October 2002 and Seoul in March 2005. This fourth conference, 'The Transformation of Retailing: Developments in Retail in the Asia-Pacific Region and Their Implications', is being organised by Elizabeth under the joint auspices of the Said Business School and Mahidol University. Papers will be published in a special issue of the Asia Pacific Business Review. For more details see <http://www.sbs.ox.ac.uk/oxirm/conference/>.

A Barclay Back in the Chair

Friday, April 27, 2007

Twenty-eight years after his father, Clifford Barclay, chaired the council of the Oxford Centre for Management Studies (the forerunner of Templeton) another Barclay family member, his son Stephen, was back in the hot seat again. Since last year responsibility for chairing Governing Body meetings has rotated among the College's Barclay Fellows, and it fell to Stephen to chair the most recent meeting on 26 April.

Stephen has been a Barclay Fellow of the College since 1999. He is son of the late Clifford Barclay whose significant benefaction in 1965 helped to found the Oxford Centre for Management Studies (OCMS) which went on to become Templeton College. The Barclay Lecture Theatre in College is named after his father, as are the Barclay Fellowships (Templeton's equivalent of non-executive directorships). The family trust continues to support the College as it has done throughout the last forty years, currently by supporting the annual Barclay Lecture and Scholarships.

Stephen graduated from the Wharton Business School, University of Pennsylvania in 1967 with an MBA and is a member of the Wharton European Board. He is also a member of the Council and also the Court of Governors of the London School of Economics. Previously executive chairman of the leading small cap stockbroker, the Seymour Pierce Group, he currently acts as a non-executive director of several listed and private companies. See also the College's 2006 Annual Report for a profile of Stephen.

New Vice-Chair

Friday, April 27, 2007

Dr Sue Dopson, Fellow in Organisational Behaviour and University Reader in Management, has been elected Vice-Chair of the College beginning this term. The Dean Professor Michael Earl writes: 'Sue brings experience and wisdom to the post which will be invaluable as we continue to plan and pursue our future. She succeeds Dr Marshall Young whom I would like to thank for the important contribution he made to the College during his period of office'.

New Common Room

Friday, April 27, 2007

Shortly before College Dinner on 26 April there was a celebration to mark the formal opening of new College Common Room on the east side of the ground floor of Information Centre & Library. The occasion was marked by a short speech by the Dean Professor Michael Earl followed by the unveiling of plaque by Governing Body Chairman Stephen Barclay.

'Since 2005,' said the Dean, 'we have shared the building with Saïd Business School, Executive Education, and we have been keen to have our own space. So we have created and furnished a new Common Room. The College is an open and inclusive community, and this common room will be a good place to come and meet all its members, to read the papers - and also partake of that traditional English drink, sherry.' He thanked Tim Royal and Clive Perry and their teams for their efforts in preparing the room and drew attention to the new prints on walls provided by the Nautilus Fund and also a large and colourful painting by Frank Beanland, until recently on loan in the West Lounge and now permanently acquired by the College courtesy of an anonymous donor.

Young African Leaders

Monday, April 30, 2007

Fellow in Strategic Leadership Marshall Young was in South Africa from 21–28 April co-directing and teaching the Archbishop Tutu Leadership Programme for young African leaders. The twenty young Archbishop Tutu scholars in the programme (which was held at the Montfleury Conference Centre outside Stellenbosch) were, says Marshall, 'a very strong cohort'. Particularly striking were the syndicate projects that the participants developed during the week on exercising leadership in the face of challenges such as corruption, inequality and diversity – the results of which they presented in striking, original and often highly dramatic ways.

This is the second year that the two-module programme, which aims to encourage a new generation of African leaders in business and public life tackle the complex and formidable challenges facing the continent, has run. It was set up last April under the auspices of the newly formed African Leadership Development Institute, a charity set up by Oxford MPhil in Management Studies graduate and former Rhodes Scholar, Peter Wilson (who co-directs the programme). This first South African module of the 2007 programme will be followed by a second module in the UK later in 2007.

For more details contact
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